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ORG: R. L. Bannerman
 UNIT: ADD/E
 EXT:
 DATE: 29 April 1965

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TO: SAIGON VIENTIANE
 FROM: DIRECTOR
 CONF: INFO

APPROVED FOR RELEASE L DATE: 12-Aug-2009

TO: SAIG VETN
 INFO: CTR BR

1. AS A FOLLOW-UP TO THE RECENT SURVEY OF BY
 , A PROGRAM IS SET FORTH TO IMPROVE
 RESPONSE TO SEA AREA SUPPORT TO AIR OPERATIONS. BASICALLY MUST
 STRENGTHEN ITS FIELD MANAGEMENT AND IMPROVE ITS MAINTENANCE CAPABILITIES
 TO BE MORE RESPONSIVE TO REQUIREMENTS. ON THE OTHER HAND,
 MUST KEEP RESPONSIBLE OFFICERS INFORMED OF THE NATURE AND
 METHOD OF OPERATIONAL PROGRAMS WHICH MUST SUPPORT.
 CAN RESPOND MORE EFFECTIVELY IF IT KNOWS WHAT IT IS SUPPOSED TO BE DOING.
 FURTHER, THERE IS INSUFFICIENT JOINT ADVANCE PLANNING BY AND
 TO ANTICIPATE PROGRAM NEEDS FOR ADDITIONAL AIRCRAFT, MAINTENANCE,
 SUPPLIES AND PERSONNEL. PLANNING TO DATE HAS NOT INCLUDED SUFFICIENT RESERVE
 FOR AIRCRAFT TO MEET SCHEDULED FLIGHT OPERATIONS FOR MORE ORDERLY MAIN-
 TENANCE AND TIMELY REPLACEMENT WHERE LOSSES OCCUR.

2. TO THIS END, MANAGEMENT WILL:

A. ORIENT ITS MANAGEMENT TO AND PROVIDE FIRST PRIORITY SUPPORT TO MEET-
 ING OPERATIONAL REQUIREMENTS AT VETN, BANG, SAIG AND UDOR.

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B. STRENGTHEN ITS FIELD OPERATIONS AND ESTABLISH THE [] FIELD MANAGER AS FULLY RESPONSIBLE FOR HIS ENTIRE BASE OPERATION AND DELEGATE TO HIM SUFFICIENT AUTHORITY TO RESPOND TO [] OPERATIONAL REQUIREMENTS.

C. REDUCE THE NUMBER OF INSTANCES WHERE THE FIELD MANAGER MUST OBTAIN SPECIFIC APPROVAL FROM [] HQS TO HANDLE OPERATIONAL DEMANDS. THIS PRACTICAL ONLY IF FIELD MANAGERS ARE FULLY INFORMED BY [] OF PROGRAM ACTIVITIES.

D. [] AT TAINAN WILL NOT ACCEPT ANY NEW OUTSIDE MAINTENANCE REQUIREMENTS UNTIL MAINTENANCE SUPPORT CAPABILITIES HAVE BEEN SOUPED-UP TO MEET CURRENT MAINTENANCE REQUIREMENTS. [] MAINTENANCE REQUIREMENTS ARE TO HAVE FIRST PRIORITY.

E. THE MAINTENANCE TABLES OF ORGANIZATION AT VETN, BANG, SAIG AND UDOR TO BE FILLED ON A FIRST PRIORITY BASIS TOGETHER WITH ADEQUATE EQUIPMENT, PARTS AND SPARES.

3. [] ARE REQUESTED TO TAKE THE FOLLOWING ACTION:

A. BRIEF THE [] FIELD MANAGER FULLY ON THE OPERATIONAL PROGRAMS HE IS REQUIRED TO SUPPORT, IDENTIFY THE CONTRACTS IN WHICH [] HAS AN INTEREST AND THE NATURE OF THAT INTEREST, AND PROVIDE HIM A SCHEDULE

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OF FLYING REQUIREMENTS AND AN INDICATION OF PRIORITY FLIGHT MISSIONS OVER OTHER MISSIONS.

B. THOSE [] ARE TO DEAL DIRECTLY WITH FIELD MANAGERS ON ALL REQUIREMENTS AND NOT WITH THE CHIEF PILOT OR PILOTS TO THE EXCLUSION OF THE [] MANAGER. THIS IS CONSIDERED EXTREMELY IMPORTANT IN ESTABLISHING FULL EXCHANGE OF INFORMATION, AND PERMITTING THE [] MANAGER TO PROPERLY DIRECT HIS STAFF IN SUPPORT OF OPERATIONS.

C. ENDEAVOR TO MAKE THE [] MANAGER A SUPPORTING MEMBER OF THE OPERATIONAL TEAM PROGRAM WHERE ALL PROBLEMS AND ISSUES CAN BE OPERATIONALLY DISCUSSED WITH A VIEW TO OBTAINING IMMEDIATE SOLUTIONS.

4. UNDER THE DIRECTION OF SAO REQUEST [] FIELD MANAGERS, AND [] SENIOR TECHNICAL PERSONNEL TO JOINTLY PARTICIPATE IN PLANNING SUPPORT FOR OPERATIONAL REQUIREMENTS FOR PROGRAMS AT VETN, BANG, SAIG AND UDOR.

A. PLAN JOINTLY FOR IMMEDIATE FUTURE AIRCRAFT REQUIREMENTS ON EACH OPERATIONAL PROGRAM AND PROVIDE FOR A RESERVE AIRCRAFT CAPABILITY FOR. MORE ORDERLY MAINTENANCE AND LOSSES IN ORDER TO MAINTAIN FULL SCHEDULE FLIGHT REQUIREMENTS, WHO PAYS

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B. PLANNING SHOULD INCLUDE CONSIDERATION OF MAINTENANCE, SPARE PARTS, PERSONNEL AND PILOT NEEDS FOR IMMEDIATE FUTURE. THIS WILL PERMIT [] TO ADEQUATELY PLAN SUPPORT REQUIREMENTS IN VIEW OF TIME FACTORS NECESSARY TO PROCURE PARTS, SUPPLIES AND PERSONNEL.

C. IN VIEW OF THE DIVERSITY OF TYPES OF AIRCRAFT, SEEK TO CONSOLIDATE TO THE DEGREE POSSIBLE SPECIFIC TYPES OF AIRCRAFT INTO ONE [] OPERATION. IF THIS CAN BE ACCOMPLISHED, IT SIMPLIFIES SUPPORT AND PLANNING.

D. PROVIDE UNDERSTANDING AND GROUNDWORK WHEREBY AIRCRAFT CAN BE DIVERTED BETWEEN CUSTOMERS AND GEOGRAPHIC AREAS TO MEET EMERGENCY OPERATIONAL REQUIREMENTS.

E. ENDEAVOR TO COORDINATE THE BUILDING OF AIR STRIPS TO MEET FLIGHT SPECIFICATIONS OF THE AIRCRAFT USING THOSE FIELDS AND PLAN IMPROVEMENTS ON EXISTING AIR STRIPS.

F. PROVIDE AS MUCH ADDITIONAL INFORMATION AS POSSIBLE TO FLIGHT INFORMATION CENTERS.

5. [] MANAGERS AND SENIOR PERSONNEL AT [] HQS HAVE ALL BEEN SECURITY CLEARED (FOR PURPOSES OF THIS MESSAGE). THE PROGRAM SET FORTH SHOULD GREATLY IMPROVE [] PERFORMANCE AND AN ADEQUATE

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EXCHANGE OF INFORMATION SHOULD ELIMINATE MANY OF THE PROBLEMS AND MIS-
UNDERSTANDINGS PREVIOUSLY INVOLVED IN SUPPORTING [] PROGRAMS.

6. REQUEST IMMEDIATE ACTION ON THE ABOVE PROGRAM AND YOUR COMMENTS ON
ANY ASPECT WHICH POSES DIFFICULTY AT YOUR []

END OF MESSAGE

SOD _____

OGC _____

DD/S-HB _____

Chief, FE Division

Assistant Deputy Director
for Support

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